

2013-15 LISTED BUDGET SAVINGS PERFORMANCE AT JULY 2013

	JULY Totals £k	MAY Totals £k	VARIANCE Totals £k
Savings achieved to date	18,640,700	17,683,000	957,700
Progress is Satisfactory	5,396,000	6,350,000	-954,000
Risk of savings not being fully achieved	2,680,300	2,695,000	-14,700
Known shortfalls or significant risk that savings will not be achieved	2,143,000	1,485,000	618,000
<b>Total of Savings</b>	<b>28,820,000</b>	<b>28,213,000</b>	<b>607,000</b>

**2012-13 LISTED BUDGET SAVINGS CONTINUING INTO 2013-14**

		£	Red	Amber	Green	Blue	Comment
Additional Savings on Critical Services - included in para 6.3 in Report to Cabinet 16th December 2010 (CSF Demand Led Pressures)		690,000				690,000	Saving Achieved in 2013/14
C5.1	Children in Care - Reduce Care Package Costs	396,000				396,000	Year 2 saving of a 3 year programme. Should be achieved from reduced commissioning packages for children in care ongoing.
E2.1	Supporting People (*)	1,000,000	1,000,000				This saving will not be fully achieved in 13/14. A position statement is being prepared on the savings already achieved. A further review will be undertaken to understand the continuing commitments against this budget area
E2.1	Supporting People (*)	500,000	500,000				See Above
E2.2	Supporting People Commissioning Functions	14,000	14,000				Now part of broader integration of commissioning function progress.
E2.8	Area Finance / Finance Visiting Officers - Review	25,000	25,000				Was £100k - however reduced by £75k as part of requirement to achieve D 1.38 Social Care Subsidies. Achievement of this saving is dependent on Phase 2 of IAS project sign off and implementation
E3.13	Library Service - Cease provision of Mobile Library Service	3,000				3,000	Lease of vehicle terminated
E4.5,10,11,12	Parks, Greenspaces, Coast & Countryside Redesign	330,000				330,000	Saving Achieved
E4.7	Recharge formal sports users the costs of Grounds Maintenance	20,000				20,000	Full saving will be achieved
	Connexions	136,000				136,000	Ongoing savings anticipated as the contract reduces in 13/14 up to its end in April 2014
	Elections	200,000			200,000		To be monitored, but likely to be achieved in 2013/14
	Treasury Management Additional Savings	100,000			100,000		Built into budget for 2013/2014. Total budget forecast to be achieved.
		<b>3,414,000</b>	<b>1,539,000</b>	<b>0</b>	<b>300,000</b>	<b>1,575,000</b>	

**2013-14 LISTED BUDGET SAVINGS**
**Strategic Management**

Senior Management Restructure	150,000				150,000	Saving has been achieved
Subscriptions - Local Government Association Membership	-45,000				-45,000	Budget Adjusted
Subscriptions - North West Employers Membership	-25,000				-25,000	Budget Adjusted
<b>Strategic Management</b>	<b>80,000</b>	<b>0</b>	<b>0</b>	<b>0</b>	<b>80,000</b>	

**Corporate Commissioning and Neighbourhoods**

C11.2	Improved procurement of Council wide communications activity	25,000			25,000	Saving is achievable in 2013/14 but savings in 2014/15 are less likely to be achieved at this stage and therefore need to be reviewed
E3.1	Integration of Communications	95,000			95,000	Saving has been achieved
E3.2	Review of Civic Support	60,000			60,000	Saving has been achieved
E3.3	Cessation of Room Bookings Service (linked to review of Civic Support)	20,000			20,000	To be monitored, but likely to be achieved in 2013/14
F4.1	Area Committee Budgets	100,000			100,000	Each area committee has been advised of their reduced allocation for the year and regular monitoring will take place to ensure spending is within budget
F4.3	Double Rating - reduction in line with Council grounds maintenance contracts	33,000			33,000	Consultation Progressing
D1.27	Corporate Commissioning & Neighbourhood Coordination (CCNC) Service - rationalise service	140,000			140,000	Saving achieved by staff reductions and cessation of specialist equalities support
Para 3.6 includes prev option D1.29	Double Rating - cessation (2014/15)	30,000			30,000	Consultation Progressing
	Stop servicing all non-member meetings and review O & S structure	38,000	38,000			Loss of one post is not considered viable. Saving therefore at risk.
D1.10	Budget realignment - members allowances as agreed by July 2012 Council	147,000			147,000	Saving has been achieved
	Area Committees - Reduce from 7 to 3	15,000			15,000	To be monitored, but likely to be achieved in 2013/14
(see also Economy)	Withdraw financial support from Southport's Christmas Lights and Christmas Trees across the Borough	10,000			10,000	Saving has been achieved
<b>Corporate Services and Corporate Commissioning</b>		<b>713,000</b>	<b>38,000</b>	<b>0</b>	<b>223,000</b>	<b>452,000</b>

## Corporate Services

C12.1	Learning and Development	80,000		80,000		To be monitored, but likely to be achieved in 2013/14
C12.2	Increased housing benefit grant from reduced error rates	250,000	250,000			The council is working with Arvato to secure a reduction and is monitoring the position on a monthly basis
C12.3	Reduced external audit, recoverable VAT fees & improved cash management pension costs	500,000	100,000	400,000		£400k of saving is VAT Shelter Income from OVH. Receipts currently forecast at £300k
C12.4	Printing and Publications	20,000			20,000	Saving has been achieved
E4.1	Learning and Development	75,000		75,000		To be monitored, but likely to be achieved in 2013/14
E4.2	Review of Corporate Support Services	248,000			248,000	Saving has been achieved.
E4.3	Review of risk management inc externally commissioned services	80,000			80,000	Saving has been achieved
D1.11	Risk Management	25,000			25,000	Saving has been achieved
D1.12	Procurement ICT and financial support	25,000			25,000	Saving has been achieved
<b>Corporate Services</b>		<b>1,303,000</b>	<b>0</b>	<b>350,000</b>	<b>555,000</b>	<b>398,000</b>

## Built Environment

### Planning

C1.1	Building Control - Vacancy and mini restructure	20,000			20,000	Saving has been achieved
C1.2	Land Searches - Right size budget land searches income	35,000		35,000		Income on target, likely to be achieved
C1.3	Planning DC - Commissioned technical advice	28,000		28,000		Income on target, likely to be achieved
C1.4	Planning DC - Pre-application - charge	6,000		6,000		Income on target, likely to be achieved
C1.5	Planning DC - Increase planning application fee	50,000	50,000			Significant risk of not achieving due to legislative changes
C1.6	Planning DC - Consultancy	12,000			12,000	Saving has been achieved
<b>Planning</b>		<b>151,000</b>	<b>50,000</b>	<b>0</b>	<b>69,000</b>	<b>32,000</b>

### Environment

C2.1	Environmental Health - Reduced services and supplies	55,000			55,000	Base budget adjusted April 2013
C2.2	Environmental Health - Reduced ECO Centre costs	15,000			15,000	Base budget adjusted April 2013
C2.3	Licensing (taxi etc) - Licensing reserve (one-off)	240,000			240,000	Local Licensing Reserve available to apply
D1.20	Environment - Trading Standards - staff restructuring	30,000		30,000		Restructure in progress - compulsory redundancies in hand, saving effective from August
D1.30	Built Environment - Pest Control - introduction of a charge	20,000	20,000			Target implementation from October subject to Arvato project delivery & then public willingness to pay
<b>Environment</b>		<b>360,000</b>	<b>0</b>	<b>20,000</b>	<b>30,000</b>	<b>310,000</b>

### Investment Programme

C3.3	Contracted Services - Defer re-instatement of highway management funding for a further two years	800,000	40,000	760,000		Potential overspend of £40,000 due to an issue over budgetary provision affecting the Highways Maintenance budget
C3.4	Development Control - Highway development control income target	40,000		40,000		On target and will continue to be monitored
	Street Lighting - Review of lighting options	15,000		15,000		Salix loan, to be repaid from central resources, will enable work to progress on changing street lighting bulbs
C3.2	Home Improvements - Housing Improvement Agency service brought in-house	37,000			37,000	Savings of £37k recovered by reducing available revenue budget for 2013/14 at the outset of the Financial year, from £128,600 down to £91,600. We anticipate that projected spend will be contained within the reduced budget.
	Investment & Infrastructure - Increase income from Network Management	38,000	38,000			Unlikely to be achieved
<b>Investment Programme</b>		<b>930,000</b>	<b>40,000</b>	<b>38,000</b>	<b>815,000</b>	<b>37,000</b>

### Economic Development and Tourism

D1.8	To relocate staff from The Investment Centre to Magdalen House	36,000		36,000		Savings on rental of premises. Staff moved February 2013 and rental payments ceased from March 2013.
D1.25	Re-financing the Mersey Forest subscription to make a saving on the revenue budget; accept voluntary reduction in working hours from two staff; and make further savings in supplies and services	51,000		51,000		Mersey Forest subscription to be refinanced. Staff hours already reduced. On target.
(see also Neighbourhoods)	Withdraw financial support from Southport's Christmas Lights and Christmas Trees across the Borough	20,000		20,000		Full saving will be achieved
<b>Economic Development and Tourism</b>		<b>107,000</b>	<b>0</b>	<b>0</b>	<b>107,000</b>	<b>0</b>

## Street Scene

### Landscape Services

C5.1	Ground Mtce incl grass cutting - Contractors indexation/eff. Discounts FYE	50,000		50,000	Saving achieved	
C5.2	Parks incl Nursery and net of frontline - Femery/Aviary shop	10,000		10,000	Saving achieved	
C5.3	Cemeteries & Crematoria - Restructure staffing	15,000		15,000	Saving achieved	
C5.4	Parks incl Nursery and net of frontline - Further changes to Parks Management and standards in parks	50,000	50,000		These savings will be achieved in 2014/15 as originally proposed	
F1.2	Ground Mtce incl grass cutting - Recharging grounds mtce/utility costs for adult football/sport users/bowlers	85,000		85,000	Full Saving will be achieved	
F1.4	Cemeteries & Crematoria - Increase burial and cremation charges	400,000		265,000	135,000	Income based savings forecast should be achieved subject to demand for funerals
<b>Landscape Services</b>		<b>610,000</b>	<b>50,000</b>	<b>0</b>	<b>350,000</b>	<b>210,000</b>

### Direct Services

C6.1	Commercial waste increased income	100,000		100,000		Additional work being sought from private companies. Supervisory reorganisation will assist in this process via the creation of a dedicated responsibility of income generation.
C6.2	Public conveniences reviewed for efficiency savings	20,000		20,000		Operational arrangements have been reviewed and all toilets have remained open. Saving should be achieved however vandalism costs are currently rising but will be monitored accordingly.
C6.3	School Crossings - Review crossing service and transport costs	40,000			40,000	Saving has been achieved
C6.4	Catering - Other catering activity (income target)	100,000		100,000		Saving is being achieved
C6.5	Vehicle Management and Mtce - MOT Testing (income target)	50,000		50,000		On track to be achieved.
C6.6	Careline Service/Security Force (income target)	125,000	125,000			Plans to take payments, and introduce monthly receipt of payments are being developed and will be implemented as soon as possible.
C6.7	Recycling - Rephase cardboard recycling to August 2014	1,000,000			1,000,000	Saving has been achieved
C6.8	Recycling - Right size recycling budget following new contract	200,000			200,000	Saving has been achieved
E1.1	Review of Cleansing Services	100,000		100,000		Review has been completed and staffing levels have been reduced to achieve this saving.
F2.1	Street Cleansing - Bulky Items Collection Service - Restructure Crews and introduce charge for bulky items	150,000		150,000		Usage of Bulky Item service has dropped dramatically in recent months. Staffing temporarily reduced to achieve saving target. If demand increases, staffing will also as additional income will offset staffing costs.
D1.19	Street Scene - Building Cleaning - change frequency of office cleaning	50,000	50,000			Discussions to restructure both the service provided and sectional budgets to achieve this saving are ongoing.
D1.24	Street Scene - Cleansing - Cease provision of free Plastic Sacks, excluding premises with difficult access	60,000			60,000	Saving achieved. Last batch of plastic sacks has been circulated, new collection process now operating.
D1.32	Public Conveniences increase charges	40,000		40,000		All toilets have remained open, coin mechanisms doors have been fitted at the Park Crescent and Preston New Road facilities. Implementation of increased and new charges were effective from 1/6/2013.
D1.33	Cleansing Service - Reorganisation of workload and work patterns	25,000		25,000		On track to be achieved.
F1.6	Community Meals - Increased Budget - Catering	-29,000			-29,000	Budget has been amended following decision to cease to provide a Community Meals
F1.6	Community Meals - Increased Budget - Vehicle Maintenance	-18,000			-18,000	Budget has been amended following decision to cease to provide a Community Meals
<b>Direct Services</b>		<b>2,013,000</b>	<b>0</b>	<b>325,000</b>	<b>435,000</b>	<b>1,253,000</b>

**People**

**Learning and Support**

C7.1	Complementary Education Improved use of technology (EOTAS)	100,000			100,000	Reduced payments to schools - saving achieved in 12/13 ongoing
C7.2	Pupil Attendance - teaching element	65,000			65,000	) Savings from Vulnerable children missing school (£40k) and
C7.3	Pupil attendance and welfare - school absence prevention and action	60,000			60,000	) Welfare Enforcement budgets (£85k). Saving of £126k was achieved from these two budget areas in 12/13.
C7.4	Speech and Language Therapy	95,000			95,000	Saving on salary costs Primary and Special LEA - future costs to be found by schools
C7.5	School Improvement Team	50,000			50,000	Savings taken from a number of running expense budgets for the School Improvement Team. All of these areas were underspent in 2012/13
E2.2	Admissions efficiencies	40,000			40,000	Savings from two staff VRs March 12 / May 13 appeals and student support within the admissions team
E2.3	Educational Psychology Team Restructure	50,000			50,000	Staffing restructure will achieve this saving through a post reduction in the Psychology service
D1.3	Statutory Provision Budget Realignment	9,000			9,000	See also C7.1 saving being achieved in 12/13 ongoing - Vulnerable children Complementary Education
D1.4	Budget realignment Welfare and Pupil Attendance - Teaching elements to Dedicated Schools Grant	25,000			25,000	Staff saving being achieved in this area
D1.5	School Admission, Appeals and Student Support - Reduction in administration costs (supplies and services)	19,000			19,000	Savings taken from a number of running expense budgets within general administration EF861. Savings already being achieved in 12/13 ongoing.
D1.6	Connexions - Budget realignment	60,000			60,000	Connexions contract reducing in 13/14.

**Learning and Support**

**573,000      0      0      0      573,000**

**Children's Social Care**

E2.1	Review of the Commissioning of all residential care beds	400,000		400,000		High confidence this saving will be achieved following a review of the inhouse residential services. Savings expected to commence July 2013 when new structures are in place. Savings being met out of Children in Care and Respite services. £400k represents a part year saving which will increase towards the additional £600k saving expected in 14/15.
D1.17	Social Care - Central Management Costs and Support Costs - restructure/realign	100,000		100,000		Savings being achieved through a number of VRs in the Social Care senior management team and savings on Legal Fees

**Children's Social Care**

**500,000      0      0      500,000      0**

**Early Intervention and Prevention**

C8.1	Reduce Connexions post in YOS	24,000			24,000	Post saving from vacancy being achieved in 12/13 ongoing
C8.2	Delete sessional worker posts	54,000			54,000	Post saving from vacancy being achieved in 12/13 ongoing
C8.3	Delete parenting co-ordinator post	43,000			43,000	Post saving from vacancy being achieved in 12/13 ongoing
C8.4	Data support for the Children Centre Management System	28,000			28,000	Post saving from vacancy being achieved in 12/13 ongoing
C8.5	Reorganisation of disabled children database workload	20,000			20,000	VR/VER - post deleted
E2.4	EIP Service restructure	140,000			140,000	Savings found from CWD Transitions/Aiming Higher Team/Childrens Fund & Carers and Youth Service budgets. High confidence these will be achieved
D1.1	Integrated Youth Support (Targeted Youth Support & Strengthening Families Team) & Reduce YOS Budget Realignment	92,000			92,000	Savings achieved from deletion of a vacant post in YOS (£30k) and deletion of an old contracts budget (£62k)
D1.2	Offset Substance Misuse work from DAT Public Health budget - realignment	124,000			124,000	Service to be fully funded from Public Health funding coming into the Council (12/13 it was 50% funded)
D1.16	Healthy Schools - Transfer function of coordination and consultant roles to schools	35,000			35,000	Programme ceased
D1.23	Aiming High - Review of Integrated Short Breaks - Budget realignment	55,000			55,000	Savings taken from running expense budgets already underspending in 12/13 ongoing

**Early Intervention and Prevention**

**615,000      0      0      0      615,000**

## Adult Social Care

C9.1	Drug Service Single point of assessment	224,000			224,000	Now commissioned from Public Health budget
C9.2	Adult Social Care Budget realignment	120,000			120,000	Business as usual savings achieved
E2.7	Reduced social workers	135,000			135,000	Achieved by VR/VER
D1.15	Reconfiguration of the Supporting People commissioning team	125,000	125,000			Now part of broader integration of commissioning function process
F1.6	Community Meals - Migrating users to alternative providers	185,000			185,000	This service has now been decommissioned and former service users have been signposted and supported to obtain alternative provision.
New Option (Options F3.2, D1.39, AND D1.41 should be considered as one option	Day Care and respite provision	1,200,000		1,200,000		It is assumed that £1m of the £1.2m saving could be achieved in 13/14 via the reduction in the number of days of respite being reduced to a maximum of 14 days instead of 28 days. It is assumed that the additional £0.2m will be achieved by some clients naturally dropping out of system and Day Care not being offered to new clients.
D1.38	Social Care - Subsidies - Increase client contributions for a range of non-residential services	319,000	92,000	227,000		This is a part year saving . A plan is in place. Consultation is complete. Cabinet Member has been briefed and further consideration is being given to the use of transitional protection for some existing service users. This may affect savings targets. It is anticipated that any changes to charging policy will be delayed until possibly November 2013 and as a result there will be shortfall in the additional income target identified in MTFP savings options.
D1.40	Recover surplus/unspent direct payment funds at regular and earlier intervals and cease the first year one-off workplace insurance payment	752,000	100,000	320,300	331,700	As at end July £331.7k has been recovered by reviews undertaken. The position will continue to be monitored as surplus/unspent direct payments are identified and reclaimed. However based on funding reclaimed to date / previous years achievements it is likely that there will be approximately £100,000 shortfall in the income recovered against the target figure of £752,000
<b>Adult Social Care</b>		<b>3,060,000</b>	<b>317,000</b>	<b>1,747,300</b>	<b>0</b>	<b>995,700</b>

## Public Health

D1.13	Integration Efficiencies	600,000			350,000	250,000	£250k of this required saving has been achieved by charging in existing central department costs into the Public Health budget to provide support services to the Public Health function. The remaining £350k will be achieved by the successful identification of other Council activity, that falls into the definition of public health expenditure, as defined by the grant conditions. Such expenditure can then, with the agreement of the Director of Public Health, be commissioned using the Public Health ring-fenced budget with the aim of achieving public health outcomes
<b>Public Health</b>		<b>600,000</b>	<b>0</b>	<b>0</b>	<b>350,000</b>	<b>250,000</b>	

## Health and Wellbeing

C10.1	Leisure Operations - Improved Membership retention	200,000			200,000	Collection rate improving and should reach target
C10.2	Eze Fitness contract - terminate	55,000	55,000			Currently under negotiation. Saving will be deferred to 2014/15
C10.3	Leisure Operations - increase in income	150,000		150,000		Too earlier to predict income levels
C10.4	Reduce supplies and services budget	23,000			23,000	budget reduced
C10.5	Reduce revenue growth for utility charges	200,000			200,000	budget reduced
E2.5	Review all management arrangements	320,000	36,000		284,000	Two members of staff retained for 3 months to finalise the library review and Atkinson project
D1.22	Crosby Civic Hall - pilot external arrangements, with option of closure if	46,000			46,000	Budget reduced
	Management fee reduction - Formby Pool Contract	50,000		50,000		Negotiations coming to a successful conclusion. Legal Issue still unresolved. Saving may not be made in 2013/14
	Libraries - Review of Service	150,000			150,000	implementation plan agreed by Cabinet 23/5/13. Libraries start to close in Oct to Dec 2013
<b>Health and Wellbeing</b>		<b>1,194,000</b>	<b>91,000</b>	<b>200,000</b>	<b>634,000</b>	<b>269,000</b>

**Authority Wide Savings/Financing Options**

F3.1, F3.3, F4.2 & D1.28	Review of Commissioning - reducing funding support to community groups - Commissioning & Neighbourhood Coordination	96,000			96,000	This saving has been achieved through the cessation of the Benefitting Older Persons Fund and a reduction in funding to Sefton CVS
F3.1, F3.3, F4.2 & D1.28	Review of Commissioning - reducing funding support to community groups - Older People	300,000			300,000	Affected groups have been notified and relevant budgets have been reduced accordingly
F3.1, F3.3, F4.2 & D1.28	Review of Commissioning - reducing funding support to community groups - Young People and Families	282,200			282,200	Savings made from reduced commissioning with voluntary groups for delivery of services
F3.1, F3.3, F4.2 & D1.28	Review of Commissioning - reducing funding support to community groups - Provisions, Reserves, Corporate Spend	800			800	
C12.5	Cash limit general non-pay budgets in 2013/14 and 2014/15 (retains £0.5m excessive inflation provision in each year and retains inflation for specific contracts)	3,218,000			3,218,000	Budget reduced. Only risk is if departments cannot remain within cash limited budgets due to excessive inflationary increases, e.g. utilities costs.
	NHS support for Social Care	1,488,000			1,488,000	Plans are in place for this grant to be received
	Terms & Conditions - Freezing increments for 2 years	1,500,000			1,500,000	Terms and Conditions changed so increments not being paid.
	Business Rates - Small Business Rates Relief - S31 Grant	1,171,000			1,171,000	Grant being received.
	Levies	1,180,000			1,180,000	Reduced levies being paid.
	Transport Authority - Recharge	631,000		631,000		Discussions are taking place with Merseyside Integrated Transport Authority (MITA) to agree methodology for recharging
	Council Tax - Council Tax Freeze Grant	1,180,000			1,180,000	Grant being received.
	<b>Authority Wide Savings/Financing Options</b>	<b>11,047,000</b>	<b>0</b>	<b>0</b>	<b>631,000</b>	<b>10,416,000</b>

**Integration**

I1.1	Commissioning, Business Intelligence and data	125,000			125,000	Implementation of restructure ongoing.
I1.2	Learning & Development, Training, Professional Training and CPD	250,000			250,000	To be monitored, but likely to be achieved in 2013/14
	<b>Integration</b>	<b>375,000</b>	<b>0</b>	<b>0</b>	<b>375,000</b>	<b>0</b>

**Use of One-Off Resources to Support the Budget**

<b>843,000</b>	<b>843,000</b>	Resources available to be utilised if required.
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**Total Savings Requirement 2013/14**

<b>25,074,000</b>	<b>586,000</b>	<b>2,680,300</b>	<b>5,074,000</b>	<b>16,733,700</b>
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**SAVINGS UNABLE TO BE ACHIEVED FROM SPECIFIC SERVICE AREA BUT WILL BE ACHIEVED FROM OTHER AREA WITHIN WHOLE OF SERVICE**

E2.5	Review all management arrangements		-22,000		22,000	Head of Libraries post can be met from vacancies within the Libraries Service pending the implementation of the revised staffing structure.
		<b>25,074,000</b>	<b>564,000</b>	<b>2,680,300</b>	<b>5,096,000</b>	<b>16,733,700</b>

**2014-15 LISTED BUDGET SAVINGS ACHIEVED IN 2013-14**

**Corporate Commissioning and Neighbourhoods**

E3.1	Integration of Communications	45,000			45,000 Saving has been achieved following restructure in 2013/14
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**People**

**Adult Social Care**

E2.7	Reduced social workers	135,000			135,000 Achieved by VR/VER - Budget currently being utilised in 13/14 to support additional social work capacity required to undertake assessments in initial phase of planned Day Care/Respite saving
F1.6	Community Meals - Migrating users to alternative providers	62,000			This service has now been decommissioned. The £62k is the full year effect of the 13/14 saving
D1.35	Section 117 After Care Funding	90,000			The full saving requirement in 2014/15 is £200k. To date £90k has been secured towards this saving
	<b>Adult Social Care</b>	<b>332,000</b>	<b>0</b>	<b>0</b>	<b>0</b>